



Understanding Decision-Making in the European Union: Principles, Procedures, Practice

Instituto Nacional de Administración Pública (INAP), Madrid, 17-19 December 2012

Aims: To help participants understand how policy is developed in the European Union, how to devise a cohesive lobbying and influencing strategy, and what skills and approaches are needed for successful negotiation in Brussels.

Monday, 17 December 2012

09.30	Introductions and overview of the course
09.45	Interactive session allowing participants to share their EU experience and establish learning priorities for the workshop
10.15	Influencing at the pre-proposal stages
11.30	Coffee break
11.45	Publication of the proposal: Explanatory Memorandums, Impact Assessments and stakeholder consultation
12.30	Negotiating and lobbying in the EU
13.30	Preparing for working groups (dvd of Council working group, negotiating box exercise and corridor diplomacy)
14.30	Lunch
16.00	Working group simulation exercise (Part 1)
18.00	End of first day



Tuesday, 18 December 2012

09.15	Working group simulation exercise (part 2) and de-brief
11.30	Coffee break
12.00	Getting your dossier to Council (guided discussion including Council briefing)
13.00	Commission acts and comitology
14.00	Lunch
16.00	Panel on EU Policy Making and Coordination
	Participation: Mr. Juan Arístegui Laborde, Head of Cabinet of the Secretary of State for the European Union
18.00	End of second day

Wednesday, 19 December 2012

09.15	Working with the European Parliament – identifying key players and briefing
11.15	Coffee break
11.30	Finding compromise: Making deals at First Reading, Second Reading and via Conciliation (trialogue simulation)
12.45	EU institutional evolution
13.30	Delegate action plans
14.00	Overall feedback
14.30	End of the Seminar

Dr Adam Steinhouse is an independent analyst and was formerly Head of the School of European Studies at the UK National School of Government.